

# Getting your outpatient practice functioning: Risks, tips and insights

David L Feldman, MD MBA CPE FAAPL FACS

- **Senior Vice-President & Chief Medical Officer, Healthcare Risk Advisors**
  - **Chief Medical Officer, The Doctors Company Group**
    - **T: 212.891.0773 | [dfeldman@tdchra.com](mailto:dfeldman@tdchra.com)**

June 16, 2020



**HEALTHCARE RISK ADVISORS**

The Doctors Company Group

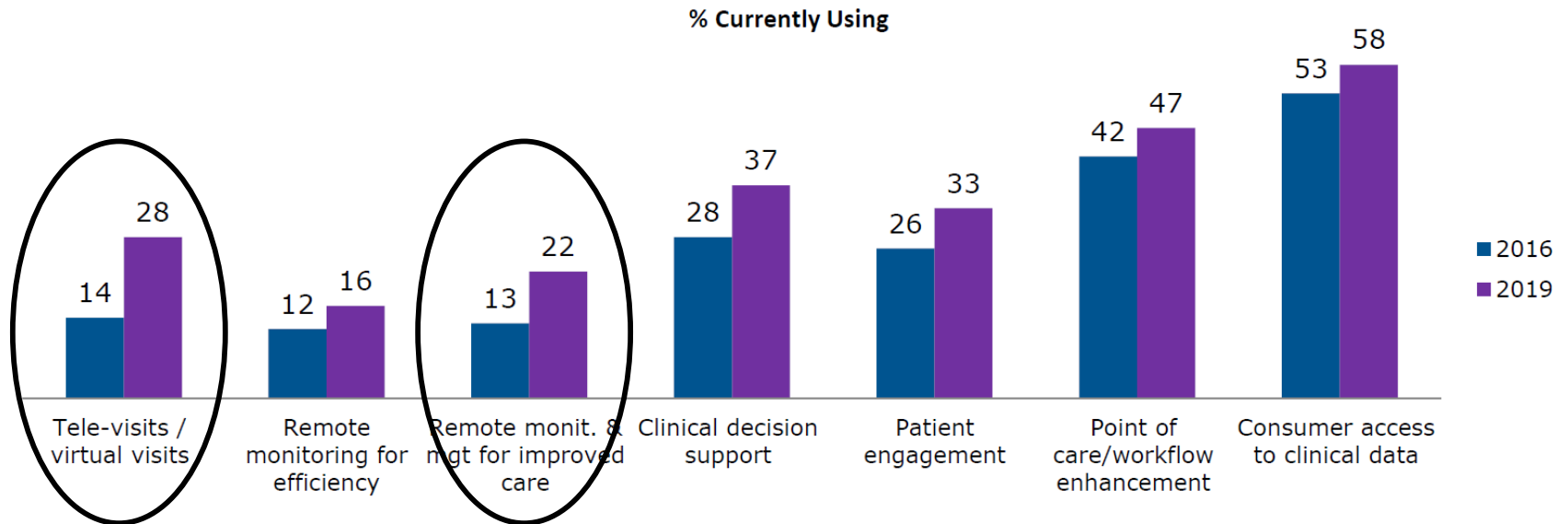
# Polling

1. **What percentage of your facility/practice outpatient visits used telemedicine prior to the pandemic?**
  - a. <25%
  - b. 25-50%
  - c. 50-75%
  - d. >75%
  
2. **What percentage of your facility/practice outpatient visits currently use telemedicine?**
  - a. <25%
  - b. 25-50%
  - c. 50-75%
  - d. >75%
  
3. **What is the biggest impediment to your outpatient visit telemedicine use?**
  - a. Data privacy
  - b. Lack of provider interest
  - c. Legal, malpractice issues
  - d. Patients inability (eg. No smartphones, language barriers)
  - e. Reimbursement
  - f. Technical issues

# State of Digital Health Tools

## Use of digital health tools has risen significantly

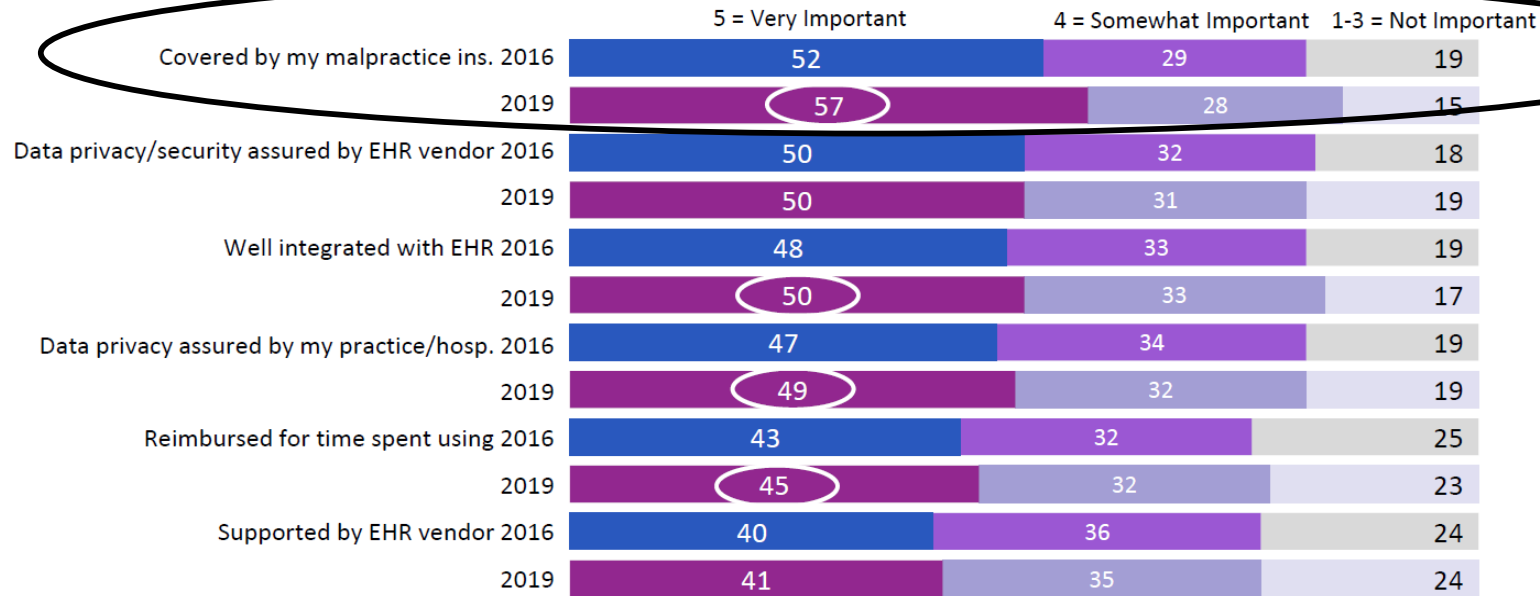
Tele-visits have seen the greatest growth, doubling in use since 2016.



Q20. Which, if any, of these do you currently incorporate into your practice? Base: Total Physicians (n=1300)

# Telehealth and Malpractice

The importance of digital health tools being covered by standard malpractice insurance has increased significantly as a requirement



Q18. How important are each of the attributes below in facilitating the adoption of digital health solutions into your practice? Base: Total Physicians (n=1300)

# Telehealth Barriers

- ▶ **Telemedicine is “too hard”**
- ▶ **Patients prioritize relationships over transactional care**
- ▶ **The physical examination cannot be redefined**
- ▶ **Virtual visits are not effective**
- ▶ **There is no business model**

NEJM Catalyst. April 1, 2020

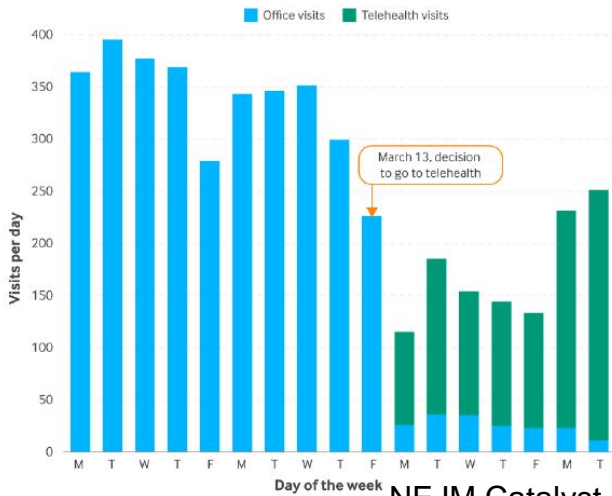
# Telehealth & Coronavirus

*“The pandemic forced the alignment of the policy, technology, and economics of telemedicine.”*

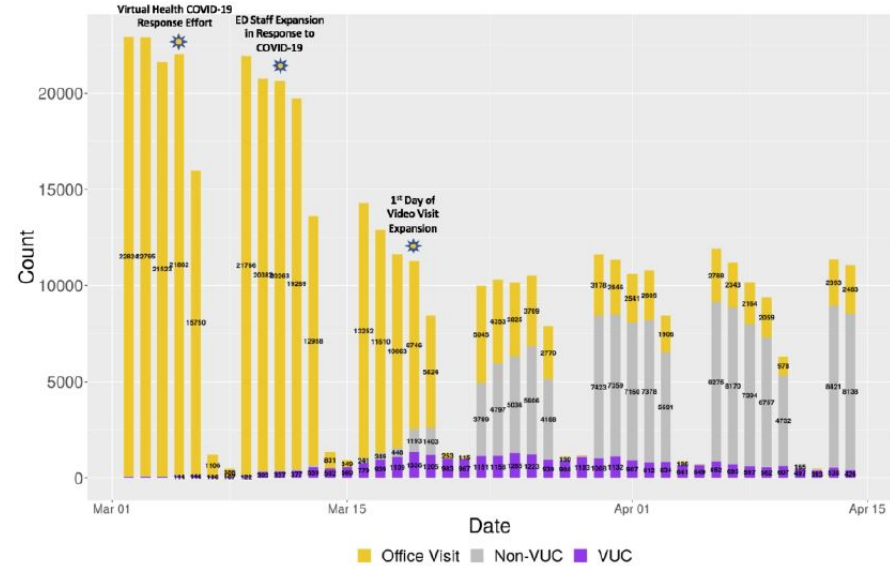
Am J Med Qual. June, 2020

FIGURE 1

Number of Visits per Day in Transition to Telehealth at One Primary Care Practice



NEJM Catalyst. April 1, 2020



Am J Med Inf Assoc. May 5, 2020

*“What had been a painstakingly slow process prior to the pandemic became a lightning-speed transition.”*

NEJM Catalyst. May 15, 2020

# Key Risks to Understand in Telehealth

## State Licensing

- ▶ Potential “criminal offense”
- ▶ Malpractice coverage (venues)
- ▶ The Interstate Medical Licensure Compact (<https://imlcc.org/>)

## Physician-Patient Relationship

- ▶ First visit requirements
- ▶ Nature of visit (i.e. emergency, prescriptions)

## Technology - HIPAA

## Patient’s environment

## Documentation

# Informed Consent

- ▶ **State-specific requirements**
- ▶ **Names and credentials of staff participating**
- ▶ **Right to stop or refuse treatment by telemedicine**
- ▶ **Technology that will be used**
- ▶ **Privacy and security risks**
- ▶ **Technology specific risks**
- ▶ **Permission to bill**
- ▶ **Alternative care in case of an emergency or malfunction**
- ▶ **Ideally both a signed consent form and note in the chart**



# Telehealth Tips

## “Web-side” manner

- ▶ Camera at eye level
- ▶ Clothes that work best on a video screen
- ▶ Badges are visible to the patient
- ▶ Removing visual distractions from behind the clinician

## Pre-visit - workflow

## Physical examination

- ▶ Ottawa Rules
- ▶ Roth Score

## Options – native, stand alone, hybrid

# Telehealth and Outpatient Clinics

- ▶ **Patients will want to minimize visits to all healthcare facilities**
- ▶ **Behavioral health, esp. opioid related care**
- ▶ **Patients may not have appropriate technology resources**
- ▶ **Resident supervision during telehealth visits**
- ▶ **Translation services**
- ▶ **“No-show” protocol**

Survey of Safety Net Patients:  
75% owned a cell phone  
65% interested in telehealth (40%>65 y.o.)  
60% use phone for internet

Health Affairs. August, 2020

# Telehealth Resources

## The Doctors Company

- <https://www.thedoctors.com/articles/covid-19-telehealth-resource-center/>

## American Telemedicine Association (americantelemed.org)

## American Medical Association (ama-assn.org)

- *Ethical practice in Telehealth and Telemedicine, 2017*

## American Society of Healthcare Risk Management (ashrm.org)

- *TELEMEDICINE Risk Management Considerations, 2018*

## Center for Connected Health Policy (cchpca.org)

- <https://www.cchpca.org/resources/covid-19-telehealth-coverage-policies>